

<p>2. There is a risk thatin the current market some of the supply subcontractors fall into administration during the duration of the project</p> <p>Risk Owner: Sue Aviston</p>	Project objectives not met.	N/A	D	1	D1	Contract Management to monitor performance, preventative measures, exit strategies.	F&G	Monthly	Ongoing	E	4	E4
	Additional resource to rectify remedial works / complete contracts / contract works.					Regular meetings with contractors.	F&G	Monthly	Ongoing			
	Reduced reputation.					Oversight by Project Board.	Sue Aviston	Monthly	Ongoing			
	Political dissatisfaction.					Project Governance.	PLG meetings	Monthly	Ongoing			
	Dissatisfied stakeholders.					BAM has a defined supply chain which they have worked with regularly over a prolonged period of time.	F&G/BAM	monthly	ongoing			
	Dissatisfied parents.					BAM is a reputable company	F&G/BAM	Monthly	ongoing			
	Potential negative publicity.											
	Delay risk											
	Increase cost risk											

4. There is a risk that a potential change of administration in Local Elections in May 2024 may result in a change in priorities and the proposed scheme being delayed/cancelled. Risk Owner: Sue Aviston	Costs of delay	C3	C	2	C2						C	3	C3
	Delay and further deterioration of school buildings due to project review					Land negotiations to inform and firm up preferred option.	Kate Steel	Mar-22	Completed	Outline Business Case			
	Costs incurred would be recharged to revenue.					Cross party member briefings.	Sue Aviston	Termly	Ongoing	Members Steering Group Meetings			
	Reduced staff morale.					Liaison with local member.	Sue Aviston	Termly	Ongoing				
	Adverse publicity.					Outline Business Case.	Sue Aviston / Lyle Nicholson	Mar-22	Completed				
						Members steering group:							
							NCC		ongoing				
						ongoing support for school premises							

5. There is a risk that all planning and sign-off approvals may not be in place in a timely manner leading to delays.	Project delayed.	C3	C	2	C2	Bat survey.	F&G	2023	Complete
	Project objectives not met.					Badger survey.	F&G	2023	Complete
	Inability to meet statutory requirements set by consultees					Newts survey.	F&G	Oct-23	Complete
	Delay and further deterioration of school buildings with a Health and Safety risk					Project timeline.	F&G / BAM	12/11/2023	Ongoing
	Cost increase					Realign build / demolition programme.	F&G	2026	
	Adverse publicity.					Preliminary report.	Chris Lisle	2019	Complete
						Obtain licence from Natural England.	F&G / BAM		Complete
						Consultation with planning team	NCC		ongoing
Risk Owner: F&G	Project Board Meetings	Audrey Kingham / Sue Aviston	Monthly	Ongoing					

D	2	D2
---	---	----

6. There is a risk thatFull Council do not approve increase in budget.	Project cancelled	N/A	D	1	D1	Regular briefings and updates for cabinet, lead member, local elected members to ensure full support at Council decision	Sue Aviston	Monthly	ongoing		E	3	E3
	Project objectives not met.					Finance updates re: profiling of budgets in line with the Councils MTFP process	Sue Aviston	Monthly	completed				
	Additional resource to rectify remedial works in current school and new site complete contracts / contract works.					Increased grant funding to reduce pressures on NCC borrowing	NCC Finance	Monthly	ongoing				
	Political dissatisfaction.												
	Dissatisfied stakeholders.												
	Dissatisfied parents.												
	Criticism by external bodies												
	Potential negative publicity and reduced reputation.												
	Abortive costs in excess of £2m would revert to revenue pressure for the Council and are not capitalised. Impact upon NCC finances												
	Failure of building												
Risk Owner: Sue Aviston													

